



PMBOK Process No 9 – Estimate Activity Resources

By Ray Myers, Jr., PMP

Process Group: Planning

Knowledge Area: Time Management

Process #9: Estimate Activity Resources

PMBOK V4: 6.3

Estimate Activity Resources is the process of estimating the type and quantities of materials, people, equipment, or supplies required to perform each activity.

Inputs

- Activity list
- Activity attributes
- Resource calendars
- Enterprise environmental factors
- Organizational process assets

Tools and Techniques

- Expert judgment
- Alternatives analysis
- Published estimating data
- Bottom-up estimating
- Project management software

Outputs

- Activity resource requirements
- Resource breakdown structure
- Project document updates

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